Employee Work Performance Stress Indicators

You may observe the following job-related performance problems when an employee is experiencing the impact of vicarious trauma in his/her life. This is not an exhaustive list, and there may be other causes for these symptoms.

Absenteeism or Other Attendance

Problems	Changes in Personal Habits
 Multiple instances of unauthorized absences. Excessive sick days. Frequent Monday and/or Friday absences. Repeated absences, particularly if they follow a pattern. Excessive tardiness, especially Mondays. Frequent use of unscheduled vacation days to cover absences. Instances of leaving work early. Unusual and increasingly improbable excuses for absences. Doesn't keep commitments. Higher absentee rate than other employees for absences. Frequent, unscheduled short-term absences (with or without medical explanation). Frequent absences from work location. Excessive lateness when returning from breaks, lunch, or dinner. Presenteeism. 	 Changes in personal appearance. Declining attention to personal hygiene. Reporting to work in other than normal condition. Returning from lunch or dinner in a noticeably different behavior mode. Wide swings in morale or mood. Excessive use of telephone (engaging in guarded conversations). Receiving unusual or inappropriate visitors at work. Creditors complaining to the supervisor or Human Resources Department regarding financial concerns. Violations of computer and/or Internet use policies. Bends or disregards rules. Steals or damages property. Doesn't follow established rules. Discloses confidential information. Misuses information for personal gain.

Employee Work Performance Stress Indicators (continued)

Productivity/Other Performance Changed Relations with Problems Co-workers and Customers Missed deadlines – projects are late or Over-reaction to real or implied incomplete. criticism. Complaints from users of the Unrealistic resentment of coemployee's production or work. workers. Improbable excuses for poor job Complaints from coworkers/customers. performance. Wasting materials. Avoidance of associates. Alternate periods of high and low Increasingly argumentative with coworkers and customers. productivity. Difficulty in recalling instructions, Blaming co-workers or customers details, deadlines, etc. for problems. Difficulty in recalling own mistakes. Verbally abusive. Threatens co-workers. Needs repeated instructions. Sexually harasses co-workers. Increasing difficulty in handling complex assignments. Physically abusive. Tactless. Jobs take longer than necessary to complete. Poor attitude. Spasmodic work habits. Lack of follow-up. Diminished morning performance. Inappropriate communication. Accidents on the job due to Inability or unwillingness to train carelessness. others. Accidents off the job that affect job Unable to work independently. performance. Crude or morbid humor displayed. Poor decision making. Sleeping on the job. Lies. Forgets obvious or important things. Avoidance of certain clients/cases. Difficulty multitasking.

Employee Work Performance Stress Indicators (continued)

Safety and Judgment	Fitness for Duty
Uses tools and equipment improperly.	Hungover.
Disregard for the safety of others.	Smells of alcohol.
Inattentive to safety procedures.	Slurred speech.
Takes unnecessary risks.	Difficulty walking.
Fails to weigh consequences.	Physically ill.
Doesn't use common sense.	Obviously impaired.
Difficulty making decisions.	Mental confusion.
Poor time management.	Disoriented.
Acts impulsively.	Hysterical.
Can't delegate.	Unable to maintain balance.
	Diminished motor skills.

Source: C. R. Mazzitti (2008)